

PROJECTS SUB-COMMITTEE UPDATE

The Projects Sub-Committee (PSC) is one of three sub-committees that support the Executive and Decom North Sea Board. The purpose of the PSC is to identify, prioritise and oversee projects executed on behalf of the Membership, and the most important selection criterion is that the project should add value for them.

PSC is currently formed of both Decom North Sea Directors and executive team members. The Directors involved are Stuart Wordsworth, Andrew Sneddon, Donald Martin, and Robert McCaig (PSC Chair). Executive team members on the PSC are Angela McKenzie, Pamela Ogilvie and Roger Esson.

Since the last newsletter in August - PSC, project stakeholders, project work groups and Decom North Sea member peer groups, have made progress with the current priority projects and pleased to report as follows:

- **Supply Chain Project** - Summary of key findings to be presented at Offshore Decommissioning Conference, St. Andrews 27 -29 November

- **Decom Environmental Requirements** - Presentation at November conference. Next stage is live document release, followed by consultation period continuing into Q1 2018.
- **Member Portal** - Progressing in parallel with the review of membership categorisation, and aiming to launch during Q1 2018.
- **Mattress Guidelines** - Remains a priority project, and progress remains at a slower pace. Progress is somewhat dependent on availability of recovered subsea mattress blocks for sample testing. Members who can assist with availability of samples may wish to get in touch with Pamela Ogilvie, Project Manager.

With above priority projects reaching near term delivery, the PSC's ongoing review of the project tracker will shortly establish which projects will be given priority during 2018. The decision will be reached by determining a 'weighting factor' (priority), taking into account the outcome benefits and complexity surrounding the delivery.

Thanks, as always, to the individuals and companies that give up time and resource to support projects. Many of the projects that Decom North Sea run are dependent on this freely-given support, and the help is greatly appreciated.

Robert McCaig, Chair - Project Sub-Committee, November 2017.

INITIATIVES

PROJECT	OBJECTIVES	BENEFITS	STATUS
Salvage and Decom Synergies (SUT)	Review experience of salvage companies and identify whether there are any transferable lessons for the oil and gas sector. Focus of three areas; cost saving, timing and transferable technologies/methods. Identify key considerations from a legal/insurance and commercial aspect.	Potentially enable learnings; lead to more effective removal and accelerated learning about removal with potential for reducing costs.	New SUT Project Manager has been assigned, and SUT workgroup formed. Project scope currently being redefined by SUT. Next steps: Decom North Sea will support this project (as required) and the SUT work group will drive the project forward.
Re-use Implementation Interim Project Manager – Alex West (Westlord Associates)	Conduct re-use implementation projects realised from the outputs of past re-use reports.	Identify and pilot innovative methods for re-use.	Interim Project Manager created project briefs for 5 initiatives. Initiative provided by Alex West (West Lord Associates). Next steps: Due to recent circumstances the proposals will be reviewed by the PSC and a decision made on how these should be driven forward with regards to securing suitable funding routes.
Decom IT Interim Project Manager – Ian Thom (Marathon)	Common approach for asset information Provide a clear visual of the current assets within the North Sea along with all the relevant technical data. Provide supply chain key data ahead of tendering Allow comparative assessments to be made	Transparency in the industry Repository for all information on assets to be retained in a single repository Supply Chain can identify and plan for strategic targets. Helps with business planning and the right level of investment. Provides the supply chain the ability to know whether to tender for certain work Provides the industry and government with all the factual information required to decommission assets effectively. Model is scalable and can be utilised globally.	Initiative provided by Ian Thom (Marathon) Next steps: A full scope of work document with project outline will be created by Ian Thom. He is also exploring opportunities for securing funding.

CURRENT PROJECTS

PROJECT	OBJECTIVES	BENEFITS	STATUS
Decom Environmental Appraisal Guidance (Previously EIA Roadmap) Project Manager - Nathan Swankie (Ramboll Environ)	Decom North Sea environmental work group led by Nathan Swankie to create decommissioning environmental appraisal guidance to be approved by DBEIS & referenced in the DBEIS Decom Guidelines.	Decom North Sea produced guidance utilised in conjunction with DBEIS Decom Guidelines to highlight environmental requirements for Decommissioning Programmes. In particular how to conduct and report non-statutory environmental appraisals as distinct from a statutory Environmental Impact Assessment (EIA).	Nathan Swankie will present as part of the Environmental and Waste Management in Decommissioning Session at November Conference. Next steps: Live document will be released. Consultation workshops will be conducted to provide an overview on the guidance. The document will be live and therefore feedback is welcome as part of these workshops. The document will be reviewed prior to the final submission to DBEIS ahead of the release of the DBEIS Decom Guidance.
Supply Chain Capability Project Managers - Angela McKenzie (Decom North Sea Programme Manager) Antonio Baccari (Accenture)	Element #1 - Concise report which provides a snapshot of the current Decom Supply Chain capacity with a suitable output that can be updated annually to provide an accurate reflection of the current UK capacity to fulfil the decom demand. Element #2 - Matrix to showcase the current UK Decom Supply Chain capability	Allow supply chain to plan for future e.g. identify potential consortiums, iron out the supply peaks. Provide an overview of the current planned decom work.	Currently working on the final deliverables for both elements. Next steps: A presentation will be provided at the St Andrews conference ahead of the release of the report and matrix. Both elements will be released into the public domain.
Member Portal (Phase #1) Project Manager - Angela McKenzie (Decom North Sea Programme Manager)	Create a fit for purpose portal which provides the following information to the membership; members directory, previous event presentations, overview of the decom scopes in the North Sea basin, Technology overview, Decom projects and case histories, Environmental overview, UK/North Sea/Global Decom, Cross Sector Knowledge Transfer & Decom opportunities.	User friendly, easy to navigate portal which provides key information on all matters relating to decommissioning.	The portal has been created and development is well underway, with launch due in Q1 of 2018. Next steps: Establish the Steering Committee to identify key development priorities. Engage with member groups to assist with ideas for development of certain sections within the portal. Please note that we will be requesting feedback and improvements for consideration from the complete membership in due course. Further content is currently being uploaded and then user testing will be conducted.
Mattress Guidelines Project Manager – Pamela Ogilvie (Decom North Sea Business Manager)	Developing industry guidelines. Establish alignment with regulators in the North Sea Basin. Ensuring that process aligns with SEPA requirements.	Redefine industry guidelines for mattresses with regards to information on waste characterisation, disposal, re-use and handling. Assessing environmental impact and cost.	Decom North Sea led project initiated and underway. Next steps: Testing criteria has been developed & agreed by SEPA. An independent laboratory has been selected and the process for testing of collected samples is underway. Once the samples have been tested a report will be issued to SEPA. NS Decom have developed a document outlining the visual checks and testing required once mattresses are shipped onshore. This protocol will be reviewed and issued in due course. Project Manager is currently collecting samples from industry for testing.

For further information on projects please contact info@decomnorthsea.com

CALL FOR MEMBERSHIP PARTICIPATION

PROJECT / PRODUCT	DETAILS
Supply Chain Project	Decom North Sea would like to thank all companies that participated in the Supply Chain project.
L2P2 (Late Life Planning Portal)	Decom North Sea would like to take this opportunity to encourage you to submit your tools and lessons to the portal to share with the wider industry. If you need any help in doing so or would like to discuss this further you can contact the L2P2 team – contactus@L2P2.net or visit L2P2.net